

**Listowel Wingham Hospitals Alliance  
Joint Board of Directors Meeting  
Wednesday January 22, 2014  
1830 hours  
LMH Outpatient Building**

**Meeting**

The Listowel Wingham Hospitals Alliance Board of Directors meeting was held on January 22, 2014 at 1830 hours in the LMH Outpatient Building.

**Attendance:**

Listowel	<i>Present:</i>	Blair Burns, Kathy Mitchell, Rosemary Rognvaldson, Bob Johns, Dr. Latuskie, Kris Dekker, Bert Johnson, Tom Soltys
	<i>Absent:</i>	Dave Calder, Dr. Qureshi, Mary Kerr
Wingham	<i>Present:</i>	Amy Miller, Trevor Seip, Sandra Campbell, Helen Rintoul, Andy McBride, Penny Mulvey, Gladys Peacock, Marg Carswell, Marc Pittock
	<i>Absent:</i>	Dr. Antoniadis, Dr. Shuffield
Staff	<i>Present:</i>	Karl Ellis, President & CEO; Angela Stanley, VP Clinical Services/CNE; Brent Boshart, Chief Information Officer; Jodi Snell, Recording Secretary
Press	<i>Present:</i>	Andrew Smith, Wingham Advanced Times; Shelly Miller Cameron, CKNX Radio

**Call to Order**

Blair Burns called the meeting to order at 1830 hours.

1.0 **Approval of Agenda**

It was moved by Penny Mulvey and seconded by Andy McBride to:  
*Approve the agenda as presented*

**Motion Carried**

**Declaration of Conflict of Interest**

No conflicts of interest were identified.

## **Board Education**

Randy Pettapiece, MPP for Perth-Wellington, attended as a guest and shared the following information (Lisa Thompson, MPP Huron-Bruce was unable to attend for personal reasons):

- Main complaints received at constituency office are doctor shortages, wait times for surgeries, and funding for health care; these concerns are continuously shared with the Ministry
- Received calls from many hospitals regarding the lack of communication around the changes in the funding formula. Difficult to compile a budget when information is not provided in advance
- Province needs to start addressing the deficit in order to have adequate funding for Health Care programs
- Gala did a great job last year raised approximately \$300,000 towards local health care
- Energy costs have increased significantly and will continue to increase approximately 4% to 5% over the next 5 years.
- A number of industries and organizations have left the province and moved to the USA particularly due to expensive nature of operating in Ontario. The USA is aggressive in attempting to draw industries south of the boarder – some states provide tax incentives, some build infrastructure which does not require payments to begin for 10 years = we need to start focusing on keeping industry in Ontario and Canada, this decreases tax dollars received from industry which in turn can affect funding to health care
- We have one of the most lucrative health care systems that are the envy of many places however it is expensive to fund and to maintain
- A copy of a white paper, Paths to Prosperity: A Healthier Ontario, was provided to the members of the Board for their review. Mr. Pettapiece welcomes feedback and input on the white paper
- Family Health Team in Listowel is a model for a number of communities
- Lisa Thompson provided Mr. Pettapiece with questions she wanted to ask the Board and also indicated that the current funding formula is not adequate for rural health care. Ms. Thompson requested feedback from the Board with respect to the current funding formula and issues that WDH is facing. Concern was raised by the Board that unionized employees continue to receive wages increases however the hospitals budget remains the same; it is difficult to fund when the funding amount doesn't increase. Mr. Pettapiece indicated that they are looking at freezing some public sector wages.
- Health Care, Education and Debt Servicing are the top three areas that are funded by the government
- Karl indicated that the original white paper on healthcare involved eliminating the LHINS and CCAC and shuffling that responsibility to the local Hospital Boards and questioned whether the government is still looking at eliminating some administrative costs involved with CCACs and LHINS. There will be some changes but not as drastic as it may look under Path 12 of the white paper provided by Mr. Pettapiece

## 2.0 Decisions & Reports

### 2.1 Executive, Governance & Nomination Committee

- Board Self-Assessment
  - A copy of the assessment was included in the meeting package for review and discussion
  - The Board Self-assessment along with the instructions to complete the survey will come out simultaneously
- Confidentiality Agreement
  - Decision of the Executive Committee that the Agreement and Pledge of Confidentiality is required to be signed on an annual basis, in order to remind Board Members as to their fiduciary responsibilities

It was moved by Amy Miller and seconded Trevor Seip that:

*The LWHA Joint Board of Directors approves the Guide to Good Governance Survey as the method for Board Self- Assessment this year.*

Motion Carried

It was moved by Amy Miller and seconded by Sandra Campbell that:

*The LHWA Joint Board of Directors requires all members of the Wingham & District Hospital Board and the Listowel Memorial Hospital Board to sign the Agreement and Pledge of Confidentiality on an annual basis.*

Motion Carried

### 2.2 Quality & Risk Committee

- Reviewed the 2014-15 Quality Improvement Plan Development – Planning Report and the Q2 QIP Scorecard included within the meeting package
- Request was made to the Members of the Board to provide feedback for the 2014-2015 QIP Development to either Amy Miller or Blair Burns, as Board Chairs, or to Angela Stanley or Karl Ellis
- Blair indicated that he recently read that all new hospitals may not contain wards, or double rooms; that the Ministry is moving to single room occupancy in order to address issues with super-bugs. Is there the chance that we may have to move to that type of set up? Karl advised that yes we may be required to do that however it is a more complicated issue due to conflicting issues with funding for private and semi-private coverage. At LMH and WDH more proactive methods have been taken with respect to the isolation of patients before it is determine what is causing their

illness. With the buildings that we have there will never be the opportunity to have completely all private rooms.

### 2.3 Chief Nursing Executive Report

Angela Stanley provided verbal report

- The last few weeks have been filled with preparing for the HUGO implementation
- LMH & WDH both went live today with few minor issues
- LMH had 14 issues logged with 7 remaining open, all issues were classified as severity level 3, which means it needs to be addressed but not urgent
- WDH has 13 issues logged and 9 remaining open, one is considered a severity level 2 with the rest of being coded as severity level 3
- To compare, at the time Alexandra went live, they had 85 issues logged, which indicates that the HUGO team has done a great job at addressing issues before LMH & WDH went live
- 95% of staff requiring training have been trained, the remaining 5% are visiting specialists which will be trained based on schedules

### 2.4 Chief Executive Officer's Report

Karl Ellis reviewed key items from the CEO report included in the meeting package and added:

- Recently hired Steve Baxter as new facilities manager
- Tim Lewis will be joining LWHA as Chief Financial Officer effective Monday January 27<sup>th</sup>
- Midwestern Ontario has experienced severe weather over the last couple of months and administration would like to commend staff, physicians and community for their understanding and dedication, a number of staff worked extra shifts to assist with those who were not able to make it in due to weather
- LHIN Board meeting was last night wherein approval was received for the Small Rural and Northern innovation funding; 4 small hospitals will share \$1.28
- A number of staff have been working diligently on the Budgets over the last few months
- Rob H. has spent a lot of time working with the NHFHT to review space within the Wingham Public School and focusing on ensuring that we are meeting the requirements for leasing
- Last summer the Ministry of Health and Long-Term Care was looking for proposals to provide outpatient physiotherapy services which we declined at that time, however they have recently approached us again and we are reviewing their request
- Recruitment Committee/Officer, question was raised that if the Municipality of North Perth does not provide funding, will the position be affected. Advised

that the position is currently funded through the Municipality of North Perth, LMH, LMH foundation, NPFHT and fundraising. Currently the funding provided by the Municipality of North Pert represents is approximately 1/3 of the total funding. LMH Foundation has indicated that they may consider increasing their funding in order to cover the additional cost.

### 3.0 **New Business / Business Arising**

#### 3.1 Response letter from SW LHIN re: H-SAA Extension Process

- Request was made at a previous Board Meeting that a letter be sent to the SW LHIN with respect to the extension process for H-SAA, included in the meeting package is the response received thereto
- Until the Province changes their budgetary cycle this maybe an ongoing issue

#### 3.2 Letter from Accreditation Canada dated December 5, 2013

- Copy of accreditation response was included in the meeting package for review

#### 3.3 Annual Board Retreat – April 5, 2014

- Board was advised that the two major Agenda items are discussions around having a single Board for LWHA instead of two Boards and review and discussion around the current status of the Clinical Service Plan

#### 3.4 Board Education Scheduled

- Reviewed the board education schedule provided within the meeting package
- SW LHIN is scheduled to attend the April 23, 2014 Board Meeting
  - Board will probably be asked questions regarding Integrated Health Services Plan for 2013-2016
  - Information regarding the integrated health Services Plan for 2013 -2016 is to be forwarded to the Board prior to the April 2014 meeting
  - Karl E. advised that Board not be afraid to raise any questions or concerns with the SW LHIN

### 4.0 **Consent Agenda**

It was moved by Marc Pittock and seconded by Bob Johns to:

*Approve the Alliance Board meeting minutes of November 27, 2014*

*Receive the following reports as presented:*

- *Executive, Governance & Nomination Committee*
- *Quality & Risk Committee*
- *LMH Foundation*
- *WDH Foundation*
- *LMH Recruitment*
- *WDH Recruitment*

Motion Carried

5.0 **In-Camera**

It was moved by Sandra Campbell and seconded by Andy Mc Bride that:

*The meeting move to the 'In-Camera' session and that staff remain.*

It was moved by Andy McBride and seconded by Sandra Campbell that:

*The meeting move out of the 'In-Camera' session.*

Motion Carried

6.0 **Adjournment**

There being no further business, the meeting adjourned at 2019 hours on a motion of Sandra.